## FF Flair

FLAIR WRITING INDUSTRIES LIMITED

Investor Presentation

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## FFFleir'



## Flair - At a Glance



## Key Milestones

"Flair" brand was registered | We commenced production at one of our |
| :---: |
| manufacturing units in Daman (UT of |
| Dadra \& Nagar Haveli and Daman \& Diu) |$\quad$ Introduction of Flair Calculators

## Competitive Edge

## Global Footprint

Ability to partner with international brands being the largest exporter of writing instruments from India and making inroads through quality creative products

Quality Manufacturing
High-quality manufacturing at a large scale backed by strong R\&D and innovation capabilities

Diversified product
Diversified product portfolio moving beyond the traditional pens business to synergistic segments

Largest distribution network
Largest pan-India distributor/dealer network and wholesale/retailer network in the writing instruments industry and strong presence in targeted markets abroad
capabilities

## Roadmap for the Future - Key Pillars

## ( $₹$ in crs)

$\square$ Steel Bottle \& HousewareCreative SegmentPens Segment


Achieving Growth Through Strategic Focus on Key Pillars


## Product Portfolio



## Roadmap for the Future－Strategies

Product portfolio
－Aim to strengthen and expand our existing product portfolio by growing across price segments
－Leverage the ability to scale－up or refine product lines as per market demand
－Diversifying our product range by expanding into stationery products market

## ＂＇spo＇，

Bolster presence
－Expand to high margin markets
－Aim to further increase sales of the ＂Pierre Cardin＂and＂ZOOX＂brands of pens in the Middle East markets
－Exploring new exports horizon in Middle East，Japan \＆Latam for other segments

－Emphasis on Mid－premium Segment and Premium Segment to increase margins
－Already set－up dedicated marketing team for＂Pierre Cardin＂and changed packaging
－Premiumization strategy already in play as growth witnessed in realization per piece

## 

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Distribution network
－Deepen sales \＆distribution network by strategic incentivization and product－ specific schemes
－Increase sales through each channel including e－commerce and modern retail， including hypermarkets，supermarkets
－Team structure changed to ensure equi－ focus on Pens \＆Creative segment
$\rightarrow$
Enhance capacity
－Increase production capacity to drive further volume growth
－Develop innovative technology and focus on innovative designing and automation
－Intend to set up a new manufacturing facility at District Valsad，Gujarat

Strengthen brands
－Aim to strengthen and expand our existing product portfolio by growing across price segments
－Leverage the ability to scale－up or refine product lines as per market demand
－Conduct meaningful promotional activities via advertisements and trade fairs


KEY UPDATES
| MAUSER
pierre cardin
PARIS
Flair
CrEatil
zaxx

(o) LAUNCH OF FLAIR STEEL BOTTLES

- Flair Steel Bottles launched in the domestic market sooner than initially scheduled from its state-of-the-art plant in Valsad
- Launched single wall and double vacuum insulated steel bottles
- Made a breakthrough in stainless steel bottles in major Modern Trade chains in short span
- Commenced distribution of steel bottles in General Trade in India
(-) RECIEPT OF BIS CERTIFICATE
- BIS Certification granted
- Compliant with regulations required by DTIIT via QCOs with BIS standards for vacuum-insulated and portable bottles
- We manufacture and offer high-quality stainless-steel bottles


## Creative Range - Brand Licensing Agreement with Disney

(BRAND LICENSING AGREEMENT WITH DISNEY

- Signed an Agreement with Disney for using its characters from multiple IPs*
- Characters will be used in a plethora of stationery \& art products as well as other stationeries such as kits
- Disney enjoys a strong brand loyalty and linking with the young generation
- This will help us gain mind market share with the Disney Audience in India


## FOCUSSED EFFORTS ON CREATIVE

- We have added 24 new products in the last year in this segment of business
- The products continue to garner market acceptance further cementing its own position in a competitive market



## Pens - Continuing Portfolio Expansion



## PORTFOLIO CONTINUES TO EXPAND

- FY24 saw a large portfolio expansion ending the year at 770 products with a total of 138 new products launched across various categories
- Amongst the new products introduced approx. 57\% were in the pens category (79)
- Of the new pens introduced during the year, close to $65 \%$ (52) were in the mid premium and premium segments
- Plan to launch 20 new models in Rs. 10 to Rs. 50 range to consolidate its presence in mid premium category
- INCREASING FOCUS IN ENTRY PRICE POINT SEGMENT
- Company to refocus on Rs. 5 Pen Segment to compete in market at entry price point
- Used to service this price point historically as industry leader
- Company already has the requisite moulds for these products hence no additional capex required
- Multitude of offerings with vibrant options in tips, caps, body finish and ink color


## Capex Timeline

## Total Capex of ~INR 230 Crs spread over FY24 to FY26

FY24
Total Capex Incurred - INR 110 Crs

## FY25 <br> Estimated Total Capex - INR 95-100 Crs

To be utilised in Tips manufacturing, New manufacturing building in Valsad, brownfield expansion in Valsad, Dehradun \& Daman

## FY26

Estimated Total Capex - INR 15-20 Crs
To be utilised in further increasing in Manufacturing Capacity

On the auspicious day of Akshay Tritiya - Bhumi Pujan was performed for initiating the construction work for the manufacturing facility, a warehouse and an administrative block for its New Valsad Factory Unit at Valsad, Gujarat. Centralised Warehousing Facility in Daman inaugurated

The New Valsad Block will be spread across $\sim \mathbf{1 , 8 0 , 0 0 0}$ sq. feet and the Daman centralised warehouse will cover $\sim \mathbf{5 0 , 0 0 0}$ sq. feet

Installed Capacity (in billions)


# pierre cardin 

PARIS

PENS in FASHION
PERFORMANCE HIGHLIGHTS FFlair'

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## FY24 Key Performance Metrics

Financial Performance (₹ in Crs)
Revenue from Operations




Operational Highlights





## Quarter 4 FY24 Key Performance Metrics

## ₹ in Crs



EBITDA \& EBITDA Margin (\%)


PAT \& PAT Margin (\%)



## Profitability Bridge



- Writing Instruments involve profitability of Standalone entity and FWEPL, a Wholly Owned Subsidiary
- Writing Instrument profit for FY24 increased by 4.7\% to Rs. 123.3 Crores
- FCIPL a Subsidiary involved in manufacturing of steel bottles and is expected to move into the profit zone in the ensuing year of FY25-26


## Branded Business Driving Growth (FY24)



## OEM Business to Recover Gradually - Reducing Dependency




- Achieved increase in realisation due to rise in Average Selling Price despite volume degrowth
- Sluggish demand of OEM products due to geopolitical issues/economic uncertainties in certain markets
- Export OEM started showing signs of gradual recovery with growth achieved in Quarter 4 FY24 while domestic OEM business to remain at similar levels
- In response to slow offtake of steel bottles by OEM, quickly realigned focus to domestic market via modern trade chain



## Pens Division

## Chart depicts Segmental Revenue (INR Crs)



FY23

## FY24

## Management Commentary

"Consolidated our position as the No. 1 Pen Brand of India delivering consistent growth. Portfolio expansion was undertaken throughout the year with a majority of newly launched products in the mid premium \& premium category. We envision to have a higher growth with continuous focus on premiumisation."


## Plan of Action for Segment Growth

## Constant Innovation

- Company has a history of introducing various types of pens with unique features that have been widely accepted - continue the same going forward


## Increase Manufacturing Capacity

- Planned capacity expansion in place for pens and tips manufacturing with no additional capex required
- Increased automation in assembly in line with rising capacity
- Re-Focus on INR 5 to see large volume growth - expanded capacity to reap benefits of operation of scale


## Premiumisation

- Concentrated efforts to improve Average Selling Price have yielded favorable results as the company has realized steadily increasing ASPs year after year - reflecting in better margins for the future


## FY24 Segmental Highlights - Creative Range



## Management Commentary

"Creative Range continues to deliver well on our expectations. We envision it to be a higher growth segment offering natural synergies to our pens division."


## Plan of Action for Segment Growth

## Distribution Expansion

- Channel filling of products under creative portfolio through existing network
- Creative products are available in about $20 \%$ of current distribution network providing enough headroom for growth


## New Products

- Focus on building portfolio for Pencils \& Colouring range
- Collaboration with Disney will help us gain mind market share with the Disney Audience in India
- Complemented by sharpening focus on select categories \& deepen offerings



## In House Manufacturing

- Greater control on quality \& margin enhancement with planned shift for in-house manufacturing of focused categories after market acceptance


## FY24 Segmental Highlights - Steel Bottles



## Consolidated Profit \& Loss Statement - Quarter 4 \& FY24

| PROFIT \& LOSS STAETMENT (₹ in crs) | Q4 FY24 | Q4 FY23 | Y-o-Y | Q3 FY24 | Q-o-Q | FY24 | FY23 | Y-o-Y |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from Operations | 250.1 | 260.4 | (3.9\%) | 224.9 | +11.2\% | 978.7 | 942.7 | +3.8\% |
| Cost of Materials Consumed | 125.2 | 141.7 |  | 107.7 |  | 485.7 | 508.8 |  |
| Gross Profit | 124.9 | 118.7 | +5.2\% | 117.3 | +6.5\% | 493.0 | 433.9 | +13.6\% |
| Gross Profit \% | 49.9\% | 45.6\% | +436 bps | 52.1\% | (220 bps) | 50.4\% | 46.0\% | +435 bps |
| Employee Benefits Expense | 36.7 | 29.2 |  | 38.0 |  | 145.8 | 117.3 |  |
| Other Expenses | 37.6 | 36.1 |  | 44.7 |  | 156.0 | 133.0 |  |
| EBITDA | 50.5 | 53.4 | (5.4\%) | 34.5 | +46.2\% | 191.2 | 183.5 | +4.2\% |
| EBITDA \% | 20.2\% | 20.5\% | (31 bps) | 15.4\% | +484 bps | 19.5\% | 19.5\% | +7 bps |
| Depreciation and Amortisation Expense | 10.0 | 7.1 |  | 9.5 |  | 36.8 | 27.3 |  |
| Other Income | 6.1 | 1.3 |  | 3.9 |  | 14.5 | 11.6 |  |
| EBIT | 46.6 | 47.6 | (2.0\%) | 29.0 | +60.8\% | 169.0 | 167.8 | +0.7\% |
| Finance Costs | 1.1 | 3.0 |  | 2.9 |  | 10.2 | 10.0 |  |
| PBT | 45.5 | 44.6 | +2.1\% | 26.1 | +74.2\% | 158.8 | 157.8 | +0.6\% |
| Total Tax Expense | 11.3 | 11.5 |  | 7.1 |  | 40.3 | 40.8 |  |
| Profit for the period | 34.2 | 33.1 | +3.4\% | 19.0 | +79.9\% | 118.5 | 117.0 | +1.2\% |
| PAT \% | 13.7\% | 12.7\% | +97 bps | 8.4\% | +52 bps | 12.1\% | 12.4\% | (31 bps) |

## Consolidated Balance Sheet - FY24

| EQUITY \& LIABILITIES (₹ in Crs) | Mar-24 | Mar-23 |
| :--- | :---: | :---: |
| Total Equity | 898.7 | 435.2 |
| Non-Current Liabilities | 30.7 | 41.8 |
| (a) Borrowings | 37.5 | 23.0 |
| (b) Other Non-Current Financial Liabilities | 68.2 | 64.8 |
| Total Non-Current Liabilities | 17.9 | 74.9 |
| Current Liabilities | 65.6 | 63.6 |
| (a) Borrowings \& Lease Liabilities | 34.6 | 20.4 |
| (b) Trade Payables (total of MSME \& Other than <br> MSME) | 22.7 | 25.3 |
| (c) Other Financial Liabilities | 140.9 | 184.2 |
| (d) Other current liabilities (bal. fig.) | 1107.8 | 684.2 |
| Total Current Liabilities |  |  |
| TOTAL EQUITY \& LIABILITIES |  |  |


| ASSETS (₹ in Crs) | Mar-24 | Mar-23 |
| :--- | :---: | :---: |
| Non-Current Assets |  |  |
| (a) Property, plant and equipment | 301.1 | 240.1 |
| (b) Capital Work-in-Progress | 20.2 | 1.6 |
| (c) Right-of-Use Assets | 24.1 | 7.5 |
| (d) Intangible Asset (incl Goodwill) | 45.1 | 22.0 |
| (e) Non-Current Financial Assets (bal. fig.) | 392.6 | 273.6 |
| Total Non-Current Assets | 226.5 | 213.8 |
| Current Assets | 214.9 | 170.7 |
| (a) Inventories | 273.9 | 26.1 |
| (b) Trade Receivable | 715.3 | 410.6 |
| (c) Other current financial assets (bal. fig.) | 1107.8 | 684.2 |
| Total Current Assets |  |  |
| Total Assets |  |  |

## Consolidated Cash Flow Statement - FY24

| PARTICULARS (₹ in Crs) | Mar-24 | Mar-23 |
| :---: | :---: | :---: |
| Cash Generated from Operations | 124.9 | 141.3 |
| Less: Direct Taxes paid | (47.2) | (43.4) |
| Net Cash from Operating Activities | 77.6 | 97.9 |
| Cash Flow from Investing Activities | (266.5) | (73.6) |
| Cash Flow from Financing Activities | 258.8 | (23.8) |
| Net increase/ (decrease) in Cash \& Cash equivalent | 51.2 | 0.5 |
| Cash and cash equivalents pursuant to business combination | - | (0.1) |
| Cash and cash equivalents at the beginning of the year | 0.8 | 0.3 |
| Cash and cash equivalents at the end of the year | 52.0 | 0.8 |







## 



## Investment Thesis

## Manufacturing Excellence

Largest manufacturing capacity of pens \& further capacity addition is underway. Continues to lead as the only domestic pen brand to manufacture tips in-house with large captive capacity

## Premiumisation Strategy Playing Out

ASP has seen a steady rise throughout led by favourable mass to premium product ratios as compared to industry norm

## Diversifying To High Growth Segments

Segments of Creative Products \& Steel Bottles are going to be growth accretive contributing to higher consolidated growth led by synergies to existing writing instruments segment

Outpacing Industry Growth
Historically growing at twice the industry standard. Amongst the largest player in the overall writing instrument industry and largest player in pens segment

## Brand Value

Portfolio of familiar, iconic brands across price segments; crafted through leveraging celebrity image and conscious advertisement spends to make products stand apart in the clutter

## Innovation DNA

Constantly releasing new products with distinct features. Hauser XO is the largest selling pen in the country

## Largest Distribution Network

Expansive network of super stockists, distributors, wholesalers \& retailers. Long standing relationship, on ground team \& use of technology to monitor inventory helps in acquiring feedback loops

## Rich Promoter Experience

Promoter Family has five decades of experience in the business. The second generation is actively managing the business ably supported by a professional senior management team across all functional areas

## FF Flair'




## Board of Directors

## Mr. Khubilal Jugraj Rathod, Chairman

- He has $48+$ years of experience in the writing instruments industry

Received the Lifetime Achievement Award and the Udyog Rattan Award from the Institute of Economic Studies, the Lifetime Achievement Award from The Bombay Fountain Pen Manufacturers and Traders Association, the award for the 'Most Admired Leader' from Herald Global, Inspirational Leaders of New India award from Powerbrands Glam, Las Vegas, USA.

## Mr. Vimalchand Jugraj Rathod, Managing Director

- He is a fellow member of the ICAI and holds a B.Com degree from the Bangalore University
- Has 40+ years of experience in the writing instruments industry
- Received "Asia's Most Promising Leader 2015-16" award from World Consulting and Research Corporation, "Award of Appreciation" from the Pen and Stationery Association of India and award from the PlastIndia Foundation
- Previously served as Chairman, Plastic Export Promotion Council \& currently Chairman of Pen \& Stationery Association of India


Mr. Rajesh Khubilal Rathod, Whole-time Director

- Holds a B. Com degree from the University of Mumbai and has 33+ years of experience in the writing instruments industry
- He heads the international sales and marketing division along with global relationship development


## Mr. Mohit Khubilal Rathod, Whole-time Director

- Holds a Bachelor of Arts degree (majoring in business administration) from the Muhlenberg College, Pennsylvania and has 23+ years of experience in the writing instruments industry
- He heads the product development, domestic sales and marketing division



## Mr. Sumit Vimalchand Rathod, Whole-time Director

- Holds a Bachelor of Arts degree from the Eckerd College, Florida, a Post Graduate Diploma in Management from the S.P. Jain Institute, Mumbai and has $15+$ years of experience in the writing instruments industry
- He heads the new business development, production, process and system management with a direct focus on steel bottles business


## Board of Directors \& Senior Management Team



## Mr. Punit Saxena, Independent Director

- He holds a Bachelor of Science degree , an MBA degree from University of Rajasthan, Master of Valuation (Real Estate) degree.
- He was previously associated with UTI Infrastructure, Technology and Services Limited (as its chief executive officer), Unit Trust of India, Jaipur Development Authority,
Rajasthan State Industrial Development and Investment Corporation Limited.

Mr. Rajneesh Bhandari, Independent Director

- Holds Bachelor of Technology in Chemical Engineering degree from the IIT, Delhi
- Has experience in the Health Care and Telecommunication Industry



## Mr. Manoj Vinod Lalwani , Independent Director

- He holds a Bachelor of Engineering degree from University of Pune, Pune, Maharashtra and completed his Master of Science in Plastics Engineering from University of Massachusetts, Boston, USA
- He has experience in the field of manufacturing filler compounds for plastic polymers.

Ms. Sheetal Bhanot Shetty , Independent Director

- She holds a Bachelor of Arts degree and a Master of Arts degree from the University of Bombay, Mumbai, Maharashtra.


## Mr. Deven Bipin Shah, Independent Director

- He is an associate member of the ICAI and holds a Bachelor of Commerce degree from Sydenham College. More than 25 years of experience in Audit, Taxation \& Consulatation
- He is a founder of a Chartered Accountancy firm with a specialization in Charitable Trust \& NGO


## Management Team



## Mr. Jatin Chadha, Chief Operating Officer

- He holds a Bachelor of Technology degree in I.T and engineering a Master of International Business degree
- He is responsible for strengthening the operations vertical to improve the productivity of the Company



## Mr. Mayur Gala, Chief Financial Office

- He is an associate member of the ICAI and holds Master of Business Administration (Part Time)(Finance )degree
- He is responsible for the overall finance function in the Company

Mr. Vishal Kishor Chanda, Company Secretary and Compliance Officer

- He is an associate member of the ICSI and holds a M.Com degree, a Bachelor of Laws degree both from the University of Mumbai
- He is responsible for the overall secretarial and statutory compliance in the Company

Our CSR Policy is aimed at demonstrating care for the community and our commitment to create social value. Our Company has undertaken various active CSR initiatives to contribute to the community where we have operations.


Supporting education through distribution of laptops, stationery to students from tribal and minority communities. Gifted a school bus to a school in Rajasthan.


## Top Awards and Accolades



2022-23, 2021-22, 2020-21 Award for Top Exporter to the Company from the PEPC in the category for writing instruments


Award for No. 1 Exporter to the Flair Group of Companies from the WIMO


2020-21
Award for Top Exporter to the
Company from the PEPC in the category for writing instruments


2015-16
Export Excellence Award for No. 1 Exporter to FPPIPL from the BFPMTA


2019-20
Award for Top Exporter to the Company from the PEPC in the category for writing instruments


Award for No. 1 Exporter to the Flair Group of Companies from the WIMO


2018-19
Export Award to the Company from the PEPC in the category for writing instruments (excluding parts)


Export Excellence Award for No. 1 Exporter to the Flair Group of Companies from the BFPMTA


2017-18
Award for Second Best Exporter to the Company from the PEPC in the category for writing instruments


2013-14
Most Valuable Brand 2014 award in the category of Gems, Jewellery and Accessories from WCRC


2016-17
Award for No. 1 Exporter to the Flair Group of Companies from the WIMO



[^0] Group of Companies from the BFPMTA


2009-10
Award for No. 1 Exporter to the Flair Group of Companies from the BFPMTA

ward for ${ }^{2008-09}$ Group of Companies from the BFPMTA

## Performance in Charts



## Consolidated Cash Flow Statement - FY24

| PARTICULARS (₹ in Crs) | Mar-24 | Mar-23 | Mar-22 | Mar-21 |
| :---: | :---: | :---: | :---: | :---: |
| Cash Generated from Operations | 124.9 | 141.3 | 45.2 | 67.6 |
| Less: Direct Taxes paid | (47.2) | (43.4) | (10.8) | (0.2) |
| Net Cash from Operating Activities | 77.6 | 97.9 | 34.4 | 67.3 |
| Cash Flow from Investing Activities | (285.2) | (73.6) | (19.0) | (15.6) |
| Cash Flow from Financing Activities | 258.8 | (23.8) | (15.7) | (54.7) |
| Net increase/ (decrease) in Cash \& Cash equivalent | 51.2 | 0.5 | (0.3) | (2.9) |
| Cash and cash equivalents at the beginning of the year | 0.8 | 0.3 | 0.7 | 3.6 |
| Cash and cash equivalents at the end of the year | 52.0 | 0.8 | 0.3 | 0.7 |

## Historical Consolidated Profit \& Loss Statement

| Particulars (₹ in crs) | FY24 | FY23 | FY22 | FY21 |
| :---: | :---: | :---: | :---: | :---: |
| Revenue from Operations | 978.7 | 942.7 | 577.5 | 298.0 |
| Cost of Materials Consumed | 485.7 | 508.8 | 308.2 | 166.4 |
| Gross Profit | 493.0 | 433.9 | 269.3 | 131.6 |
| GP \% | 50.4\% | 46.0\% | 46.6\% | 44.2\% |
| Employee Benefits Expense | 145.8 | 117.3 | 88.3 | 58.4 |
| Other Expenses | 156.0 | 133.0 | 83.0 | 50.0 |
| EBITDA | 191.2 | 183.5 | 97.9 | 23.2 |
| EBITDA \% | 19.5\% | 19.5\% | 16.9\% | 7.8\% |
| Other Income | 36.8 | 11.6 | 10.2 | 12.9 |
| Depreciation and Amortisation Expense | 14.5 | 27.3 | 24.4 | 22.4 |
| EBIT | 169.0 | 167.8 | 83.4 | 13.5 |
| Finance Costs | 10.2 | 10.0 | 9.3 | 11.5 |
| PBT | 158.8 | 157.8 | 74.1 | 2.0 |
| Total Tax Expense | 40.3 | 40.8 | 18.2 | 1.2 |
| Profit for the year | 118.5 | 117.0 | 55.9 | 0.8 |
| PAT \% | 12.1\% | 12.4\% | 9.7\% | 0.3\% |

## Consolidated Balance Sheet - FY24

| EqUITY \& LIABILITIES (₹ in Crs) | Mar-24 | Mar-23 | Mar-22 | Mar-21 | ASSETS (₹ in Crs) | Mar-24 | Mar-23 | Mar-22 | Mar-21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Equity | 898.7 | 435.2 | 318.0 | 261.6 | Non-Current Assets |  |  |  |  |
| Non-Current Liabilities |  |  |  |  | (a) Property, plant and equipment | 301.1 | 240.1 | 190.1 | 176.4 |
| (a) Borrowings | 30.7 | 41.8 | 73.4 | 110.0 | (b) Capital Work-in-Progress | 20.2 | 1.6 | 1.8 | 0.0 |
| (b) Other Non-Current Financial Liabilities | 37.5 | 23.0 | 18.6 | 23.4 | (c) Right-of-Use Assets | 24.1 | 7.5 | 3.6 | 6.5 |
| Total Non-Current Liabilities |  |  |  |  | (d) Intangible Asset (incl Goodwill) | 2.1 | 2.4 | 2.4 | 2.7 |
| Current Liabilities |  |  |  |  | (e) Non-Current Financial Assets (bal. fig.) | 45.1 | 22.0 | 7.3 | 9.9 |
|  |  |  |  |  | Total Non-Current Assets | 392.6 | 273.6 | 205.1 | 195.5 |
| Borrowings \& Lease Liabilies |  |  |  |  | Current Assets |  |  |  |  |
| (b) Trade Payables (total of MSME \& Other than MSME) | 65.6 | 63.6 | 50.3 | 41.1 | (a) Inventories | 226.5 | 213.8 | 184.3 | 131.4 |
| (c) Other Financial Liabilities | 34.6 | 20.4 | 16.4 | 10.9 | (b) Trade Receivable | 214.9 | 170.7 | 147.2 | 115.8 |
| (d) Other current liabilities (bal. fig.) | 22.7 | 25.3 | 25.0 | 10.2 | (c) Other current financial assets (bal. fig.) | 273.9 | 26.1 | 21.1 | 37.8 |
| Total Current Liabilities | 140.9 | 184.2 | 147.6 | 85.7 | Total Current Assets | 715.3 | 410.6 | 352.6 | 285.0 |
| TOTAL EQUITY \& LIABILITIES | 1107.8 | 684.2 | 557.6 | 480.6 | Total Assets | 1107.8 | 684.2 | 557.6 | 480.6 |

## Flair

Flair Writing Industries Limited
CIN : L51100MH2016PLC284727
Mr. Mayur Gala (Chief Financial Officer)
Email: mayur@flairpens.com
www.flairpens.com

## INVESTOR RELATIONS ADVISORS:

## (0)

orient capital
Orient Capital (a division of MUFG Pension \& Market Services)

| Mr. Irfan Raeen <br> +91 9773778669 <br> irfan.raeen@linkintime.co.in | Mr. Devansh Dedhia <br> +91 9930147479 <br> devansh.dedhia@linkintime.co.in |
| :--- | :--- |

## Thank You

## Flair <br> creazive

PARIS


[^0]:    Award for No. 1 Exporter to the Flair

